- (d) The Chairman of the Joint Chiefs of Staff shall ensure that joint doctrine is consistent with the principles established by DoD Directive 3020.49 "Orchestrating, Synchronizing, and Integrating Program Management of Contingency Acquisition Planning and Its Operational Execution," DoD Instruction 3020.41, "Contractor Personnel Authorized to Accompany the U.S. Armed Forces," and this part.
- (e) The geographic Combatant Commanders in whose AOR a contingency operation is occurring, and within which PSCs and PSC personnel perform under covered contracts, shall:
- (1) Provide guidance and procedures, as necessary and consistent with the principles established by DoD Directive 3020.49, "Orchestrating, Synchronizing, and Integrating Program Management of Contingency Acquisition Planning and Its Operational Execution," Instruction 3020.41, "Contractor Personnel Authorized to Accompany the U.S. Armed Forces," 6 and this part, for the selection, training, accountability and equipping of such PSC personnel and the conduct of PSCs and PSC personnel within their AOR. Individual training and qualification standards shall meet, at a minimum, one of the Departments' Military established standards.

Within a geographic Combatant Command, Subordinate Commanders shall be responsible for developing and issuing implementing procedures as warranted by the situation, operation, and environment, in consultation with the relevant Chief of Mission in designated areas of combat operations.

- (2) Through the Contracting Officer, ensure that PSC personnel acknowledge, through their PSC, their understanding and obligation to comply with the terms and conditions of their covered contracts.
- (3) Issue written authorization to the PSC identifying individual PSC personnel who are authorized to be armed. Rules for the use of force, developed in accordance with Chairman of the Joint Chief of Staff Instruction 3121.01B,

- "Standing Rules of Engagement/Standing Rules for the Use of Force for U.S. Forces," shall be included with the written authorization.
- (4) Ensure that the procedures, orders, directives and instructions prescribed §159.6(a) of this part are available through a single location (to include an Internet Web site, consistent with security considerations and requirements).
- (f) The Heads of the DoD Components shall:
- (1) Ensure that all private security-related requirement documents are in compliance with the procedures listed in \$159.6 of this part and the guidance and procedures issued by the geographic Combatant Command.
- (2) Ensure private security-related contracts contain the appropriate clauses in accordance with the applicable FAR clause and include additional mission-specific requirements as appropriate.

## § 159.6 Procedures.

(a) Standing Combatant Command Guidance and Procedures. Each geographic Combatant Commander shall develop and publish guidance and procedures for PSCs and PSC personnel operating during a contingency operation within their AOR, consistent with applicable law; this part; applicable Military Department publications; and other applicable DoD issuances to include DoD Directive 3020.49, "Orchestrating, Synchronizing, and Integrating Program Management of Contingency Acquisition Planning and Its Operational Execution," DFARS, DoD Directive 2311.01E, "DoD Law of War Program," 8 DoD 5200.8-R, "Physical Security Program," 9 CJCSI 3121.01B,

<sup>5</sup> Available from http://www.dtic.mil/whs/directives/corres/pdf/302040p.pdf.

<sup>&</sup>lt;sup>6</sup>Available from http://www.dtic.mil/whs/directives/corres/html/302041.htm.

<sup>&</sup>lt;sup>7</sup>CJCSI 3121.01B provides guidance on the standing rules of engagement (SROE) and establishes standing rules for the use of force (SRUF) for DOD operations worldwide. This document is classified secret. CJCSI 3121.01B is available via Secure Internet Protocol Router Network at <a href="https://js.smil.mil">https://js.smil.mil</a> If the requester is not an authorized user of the classified network, the requester should contact Joint Staff J-3 at 703-614-0425.

 $<sup>^8\,\</sup>mathrm{Available}$  at http://www.dtic.mil/whs/directives/corres/html/231101.htm.

<sup>&</sup>lt;sup>9</sup> Available at http://www.dtic.mil/whs/directives/corres/pdf/520008r.pdf.

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- "Standing Rules of Engagement/Standing Rules for the Use of Force for U.S. Forces," and DoD Directive 5210.56, "Use of Deadly Force and the Carrying of Firearms by DoD Personnel Engaged in Law Enforcement and Security Duties." <sup>10</sup> The guidance and procedures shall:
- (1) Contain, at a minimum, procedures to implement the following processes, and identify the organization responsible for managing these processes:
- (i) Registering, processing, accounting for and keeping appropriate records of PSCs and PSC personnel in accordance with DoD Instruction 3020.41, "Contractor Personnel Authorized to Accompany the U.S. Armed Forces."
- (ii) PSC verification that PSC personnel meet all the legal, training, and qualification requirements for authorization to carry a weapon in accordance with the terms and conditions of their contract and host country law. Weapons accountability procedures will be established and approved prior to the weapons authorization.
- (iii) Arming of PSC personnel. Requests for permission to arm PSC personnel shall be reviewed on a case-bycase basis by the appropriate Staff Judge Advocate to the geographic Combatant Commander (or a designee) to ensure there is a legal basis for approval. The request will then be approved or denied by the geographic Combatant Commander or a specifically identified designee, no lower than the flag officer level. Requests to arm non-DOD PSC personnel shall be reviewed and approved in accordance with §159.4(c) of this part. Requests for permission to arm PSC personnel shall include:
- (A) A description of where PSC personnel will operate, the anticipated threat, and what property or personnel such personnel are intended to protect, if any.
- (B) A description of how the movement of PSC personnel will be coordinated through areas of increased risk or planned or ongoing military operations, including how PSC personnel will be rapidly identified by members of the U.S. Armed Forces.
- 10 Available at http://www.dtic.mil/whs/directives/corres/html/521056 htm

- (C) A communication plan, to include a description of how relevant threat information will be shared between PSC personnel and U.S. military forces and how appropriate assistance will be provided to PSC personnel who become engaged in hostile situations. DoD contractors performing private security functions are only to be used in accordance with DoD Instruction 1100.22, "Guidance for Determining Workforce Mix," 11 that is, they are limited to a defensive response to hostile acts or demonstrated hostile intent.
- (D) Documentation of individual training covering weapons familiarization and qualification, rules for the use of force, limits on the use of force including whether defense of others is consistent with host nation Status of Forces Agreements or local law, the distinction between the rules of engagement applicable to military forces and the prescribed rules for the use of force that control the use of weapons by civilians, and the Law of Armed Conflict.
- (E) Written acknowledgment by the PSC and its individual PSC personnel, after investigation of background of PSC personnel by the contractor, verifying such personnel are not prohibited under U.S. law to possess fire-
- (F) Written acknowledgment by the PSC and individual PSC personnel that:
- (1) Potential civil and criminal liability exists under U.S. and local law or host nation Status of Forces Agreements for the use of weapons.<sup>12</sup>
- (2) Proof of authorization to be armed must be carried by each PSC personnel.
- (3) PSC personnel may possess only U.S.G.-issued and/or -approved weapons and ammunition for which they have been qualified according to paragraph (a)(1)(iii)(E) of this section.

<sup>&</sup>lt;sup>11</sup> Available at http://www.dtic.mil/whs/directives/corres/pdf/110022p.pdf.

<sup>&</sup>lt;sup>12</sup>This requirement is specific to arming procedures. Such written acknowledgement should not be construed to limit civil and criminal liability to conduct arising from "the use of weapons." PSC personnel could be held criminally liable for any conduct that would constitute a federal offense (see MEJA, 18 USC 3261(a)).

- (4) PSC personnel were briefed and understand limitations on the use of force.
- (5) Authorization to possess weapons and ammunition may be revoked for non-compliance with established rules for the use of force.
- (6) PSC personnel are prohibited from consuming alcoholic beverages or being under the influence of alcohol while armed.
- (iv) Registration and identification in the Synchronized Predeployment and Operational Tracker (or its successor database) of armored vehicles, helicopters, and other vehicles operated by PSC personnel.
- (v) Reporting alleged criminal activity or other incidents involving PSCs or PSC personnel by another company or any other person. All incidents involving the following shall be reported and documented:
- (A) A weapon is discharged by an individual performing private security functions:
- (B) An individual performing private security functions is killed or injured in the performance of their duties:
- (C) A person other than an individual performing private security functions is killed or injured as a result of conduct by PSC personnel;
- (D) Property is destroyed as a result of conduct by a PSC or PSC personnel;
- (E) An individual performing private security functions has come under attack including in cases where a weapon is discharged against an individual performing private security functions or personnel performing such functions believe a weapon was so discharged; or
- (F) Active, non-lethal counter-measures (other than the discharge of a weapon) are employed by PSC personnel in response to a perceived immediate threat in an incident that could significantly affect U.S. objectives with regard to the military mission or international relations.
- (vi) The independent review and, if practicable, investigation of incidents reported pursuant to paragraphs (a)(1)(v)(A) through (a)(1)(v)(F) of this section and incidents of alleged misconduct by PSC personnel.
- (vii) Identification of ultimate criminal jurisdiction and investigative responsibilities, where conduct of U.S.G.-

- funded PSCs or PSC personnel are in question, in accordance with applicable laws to include a recognition of investigative jurisdiction and coordination for joint investigations (i.e., other U.S.G. agencies, host nation, or third country agencies), where the conduct of PSCs and PSC personnel is in question.
- (viii) A mechanism by which a commander of a combatant command may request an action by which PSC personnel who are non-compliant with contract requirements are removed from the designated operational area.
- (ix) Interagency coordination of administrative penalties or removal, as appropriate, of non-DoD PSC personnel who fail to comply with the terms and conditions of their contract, as is applicable to this part.
- (x) Implementation of the training requirements contained below in paragraph (a)(2)(ii) of this section.
  - (2) Specifically cover:
- (i) Matters relating to authorized equipment, force protection, security, health, safety, and relations and interaction with locals in accordance with DoD Instruction 3020.41, "Contractor Personnel Authorized to Accompany the U.S. Armed Forces."
- (ii) Predeployment training requirements addressing, at a minimum, the identification of resources and assistance available to PSC personnel as well as country information and cultural training, and guidance on working with host country nationals and military personnel.
- (iii) Rules for the use of force and graduated force procedures.
- (iv) Requirements and procedures for direction, control and the maintenance of communications with regard to the movement and coordination of PSCs and PSC personnel, including specifying interoperability requirements. These include coordinating with the Chief of Mission, as necessary, private security operations outside secure bases and U.S. diplomatic properties to include movement control procedures for all contractors, including PSC personnel.
- (b) Availability of Guidance and Procedures. The geographic Combatant Commander shall ensure the guidance and procedures prescribed in paragraph (a)

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of this section are readily available and accessible by PSCs and their personnel (e.g., on a Web page and/or through contract terms), consistent with security considerations and requirements.

(c) Subordinate Guidance and Procedures. The Subordinate Commander, in consultation with the Chief of Mission, will issue guidance and procedures implementing the standing combatant command publications specified in paragraph (a) of this section, consistent with the situation and operating environment.

(d) Consultation and Coordination. The Chief of Mission and the geographic

Combatant Commander/Subordinate Commander shall make every effort to consult and coordinate responses to common threats and common concerns related to oversight of the conduct of U.S.G.-funded PSC and their personnel. The Memorandum of Agreement between the Department of Defense and Department of State on U.S.G. Private Security Contractors 13 shall provide the framework for the development of guidance and procedures without regard to the specific locations identified therein.

 $<sup>^{13}\,\</sup>mbox{Available}$  at http://www.acq.osd.mil/log/PS/p-vault.html.